# **Personal Profile**

NAME Dr. Thomas G. REINDL

**Nationality** German, Singapore PR

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### WORK EXPERIENCE

2008-2010

Solar Energy Research Institute of Singapore (SERIS), at the National University of 2010-present

Singapore (NUS)

**Deputy CEO** 

Cluster Director, Solar Energy Systems

**Singapore** PROACTIVE new energy GmbH, Managing Director Regensburg, Germany

(formerly known as: ILIOTEC International GmbH)

ILIOTEC Solar GmbH, Chief Operating Officer 2006-2007 2004-2006 SIEMENS AG, Com Mobile Networks, Project Leader

2002-2004 SIEMENS AG, Corporate Strategies (CD S 7), Project Leader

SIEMENS Showa Solar Pte. Ltd., Marketing Manager Asia-Pacific 1998-2000 1993-1996 SIEMENS AG, Corporate Research & Development, Project Manager

Regensburg, Germany Munich, Germany Munich, Germany

Singapore Munich, Germany

### Major Achievements:

- Co-authored major strategic paper: "Solar PV Roadmap for Singapore"
- Acquired research funding worth S\$24 mil over 5 years, incl. S\$2 mil from industry
- Developed innovative solar-powered streetlamp and founded spin-off company
- Achieved turn-around of a €80 mil company
- § Acquired new key accounts and projects increasing sales by 20% within 1 year
- Establishing account-orientation and KPI systematic for worldwide sales force of 4,000
- Resolved discrepancy between volume and value planning at €1.3bn line-of-business
- § Successfully managed worldwide project on Crisis Management and Business Continuity Planning, covering 15 business units in 90 countries
- Doubled sales in 2 years (S\$10.9 à S\$21.5 mil)
- Initiated long-term projects worth S\$30 mil in revenues

### Strategic Development and Implementation:

- Established new business segment targeting financial investors
- Introduced comprehensive Account Strategy Planning at €1.3bn business unit
- Systematically developed Corporate Strategies based on detailed analysis of markets, their potentials and profitability in Business Concept projects in Germany and France
- Developed manufacturing strategy in Mexico and initiated implementation, involving USA, Canada and Mexico

# Management Experience:

- Co-heading as Deputy CEO largest applied solar energy research institute in Asia with >200 staff
- Built-up research department with 50 staff
- Headed solar systems integration & installation company with 200 employees
- Developed large-scale solar projects in Germany, Spain, Italy and Czech Republic
- Lead sales improvement project with 5 sub-modules and 45 Team members
- Managed Asian division of global key account team for multinational telecom companies
- Built company-wide network for internal businesses (cross-selling)
- Headed team of 12 engineers and workers to plan, build and operate a new R&D lab

# Personal Profile (Dr. Thomas Reindl), cont.

# Finance & Controlling

- § Set-up financial planning & controlling for €80mio company (internal & external)
- § Establishing strategic reporting & controlling in project business (opportunity tracking, share-of-wallet, bid quality index, employee productivity)
- § Conducted close project controlling for high-profile EBIT improvement projects in the US and across Scandinavia

#### Communication Skills

- § Spokesperson of largest applied solar energy research institute in Asia
- Featured in numerous print and TV interviews and documentaries
- § Represented €80 mil company in front of various stakeholders
- § Lead crisis management during project difficulties (internal & external communication)
- § Moderated Account Strategy Workshop for 3 Global Accounts at €1.3bn business unit
- Prepared several Corporate and Supervisory Board presentations
- § Presented at international conferences in Europe, Asia and the USA

#### 1997-1998

### Yunnan Semiconductor Device Factory, Foreign Expert

Kunming, China

- \$ Led joint-venture negotiations; developed detailed plan for equity shares, technology transfer and equipment supply
- § Successfully met cultural challenge and politics of working in a Chinese state-owned company

#### **EDUCATION**

2001

INSEAD, Master of Business Administration (MBA)

Singapore / Fontainebleau, France

MBA awarded "with Distinction" (top-10%)

1996-1997

Beijing Normal University, Chinese Language Degree

Beijing, China

§ Selected for a German government scholarship (12 out of 1000 awarded)

1988-1996

Regensburg University, Dr. rer. nat. and Diploma in Chemistry

Regensburg, Germany

§ Ph.D. awarded with "summa cum laude" = highest honors (2 out of 300 awarded)

# **LANGUAGES**

German (mother tongue) English (fluent)

Mandarin-Chinese (good)

French (ok)

### **PERSONAL INTERESTS**

Travelling (study tours, adventure trips)

Event organization (adventure days, weddings, performances)

Sports (dragon boat racing, badminton, staircase-climbing, mountain-biking, running)